

ERGOMED

TRANSFORMING DRUG DEVELOPMENT

Interim Results 2018

19th September 2018



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2018 INTERIMS: KEY DEVELOPMENTS

Developments

- Re-focused strategy centred on CRS and PV services provision implemented in early 2018
- First half year below Management's expectations, as reported in Trading Update (June 2018)

Management actions implemented to secure profitability improvements

- Termination or re-negotiation of vendor contracts
- Reducing headcount (emphasis on non-billable) by approx. 10%

Confidence in market, strategy and ability to deliver future growth

- Healthy industry; market is still growing by 7.5% (CRO services) and 18% (outsourced PV)
- Total order intake in July and August amounted to £ 16.0 million
- Acquisition of Harefield Pharmacovigilance Limited In September

Management Change

- Stuart Jackson was appointed to the board as Chief Financial Officer

2018 INTERIMS: FINANCIAL HIGHLIGHTS

Re-focused strategy on services beginning to show promise

Net service revenue up **12% to £21.8 million**
(H1 2017: £19.5 million)

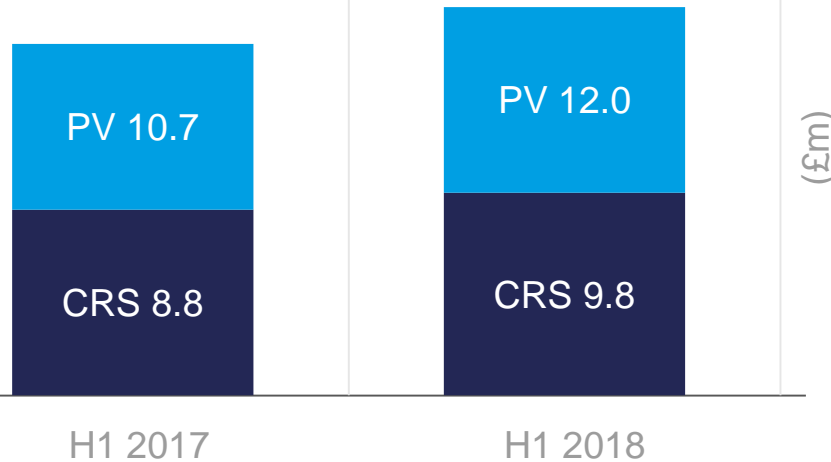
Total revenue up **10% to £25.3 million**
(H1 2017: £22.9 million)

Gross profit slightly reduced to **£8.6** (H1 2017: £8.8)

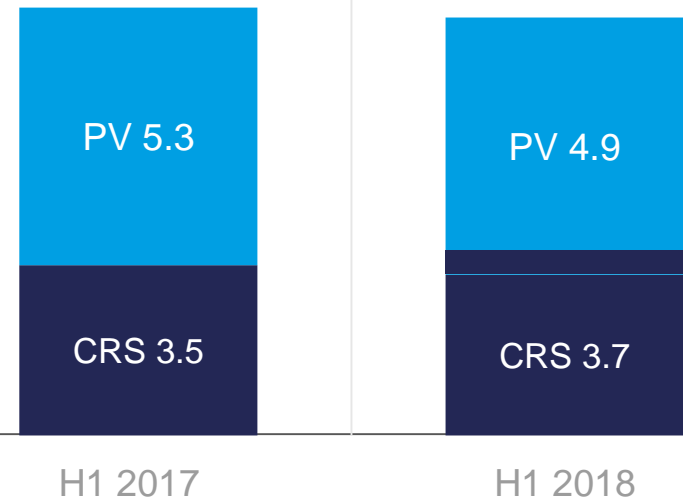
CRS business growth reflects inclusion of PSR acquisition

PV business shows slower growth due to delay in start-up of contracts

Net revenue split by segments (£m)



Gross profit split by segments (£m)



Certain items in this report are restated and should be read in conjunction with the disclosures in the Press Release dated 19 September 2018.

2018 INTERIMS: FINANCIAL HIGHLIGHTS

Stable order backlog but higher costs

£91.4 million
of contracted
backlog at
30 June 2018
(30 June 2017:
£66.2 million)

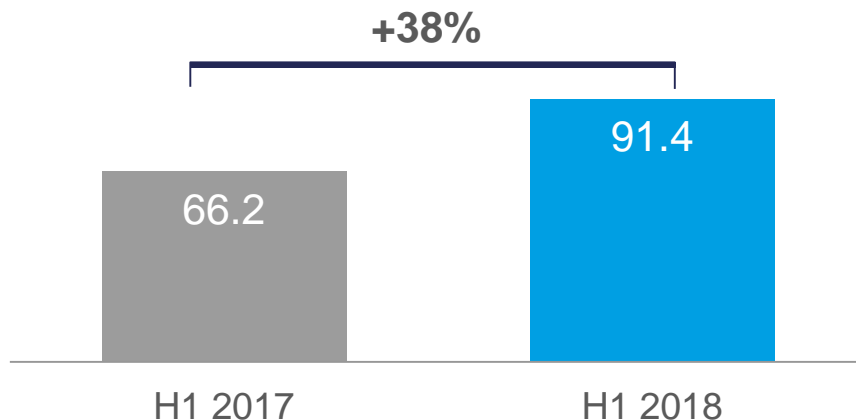
£16 million
Total order
intake strong in
July and August

£(0.4) million
EBITDA
(adjusted) (H1
2017: £1.8 million)

£10.3 million
Administrative
and Other
Expenses
increase
(H1 2017: £7 million)

£0.9 million
R&D Expenses
decrease
(H1 2017: £1.1
million)

Contracted backlog (£m)



Administration and other costs increased

- £0.4m business amalgamation
- £0.2m intangibles/share based payments
- £0.4m first time inclusion of PSR
- £0.3m amortisation new systems
- £2.0m establishment of US PV presence, general business expansion and salary increases

2018 INTERIMS: COST REDUCTION PROGRAMME

Management actions implemented to secure profitability improvements

Cost reduction program implemented

- Reduction of headcount by ~10% (mostly non-billable personnel)
- Renegotiation or cancellation of consultancy or other supplier contracts
- Exceptional charge of £0.6 m to be booked in 2nd Half 2018

Impact

- Improvement of £1.2 m at an operating profit level for the remainder of 2018
- More significant improvement in profitability in 2019 and beyond (ca £ 4 m annualized benefit)

2018 INTERIMS: FINANCIAL HIGHLIGHTS

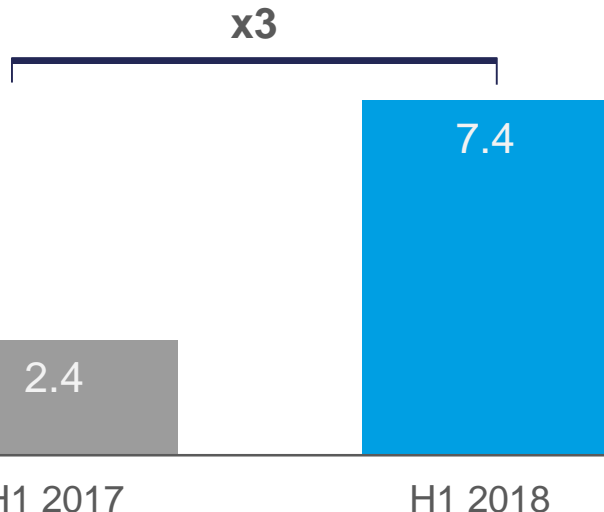
Improved cash position

Cash at bank at
30 June 2018
£7.4 million

(H1 2017: £2.4
million)

➤ Comfortable base for
investing and
financing activities

Cash at bank (£m)



Improved cash position

CEL SCI Receivable

- Successful management of CEL SCI receivable risk leading to reduction of overdue amounts from £2.0m to £0.9m, now substantially all cleared

Successful
management of
long term CEL
SCI receivables
position

➤ Reduction of
overdue receivable
balance

Financing Activities

- £3.7m net proceed from the issue of 2,029,971 shares in February 2018

Investing Activities

- Paid £0.8m in respect of PharmInvent earn-out
- Further £0.6m systems upgrade

PHARMACOVIGILANCE (PV) SERVICES

Critical business enabler in both developed and emerging markets

Pharmaco- vigilance market

\$8bn+

By 2024

50%

contract outsourcing by
2024

18%

PV industry growth

ADRs ↑

Growing number of
adverse drug reactions

Pharmacovigilance

The science and activities relating to the detection, assessment, understanding and prevention of adverse effects, or any other drug related problem.
(WHO, 2002)

Essential	Intermediate	Premium
Case processing	Signal management	Pharmaco-epidemiology
Aggregate reports	Risk management	Additional risk minimisation
PSMF + SOPs + business continuity	EU QPPV Local QPPVs	PV referral procedures
Internal audits	External audits and inspections	Strategic consultancy

Global Market Insights, Inc.; March 15, 2018

PV & MEDICAL INFORMATION SERVICES

Business enabler for biotech and pharma



£12.0 m

Net service revenue
in 1H2018

500+

Employees
(>200 newcomers)

>40%

growth in sales,
majority new business
won

120+

Customers

Services marketed in

100+

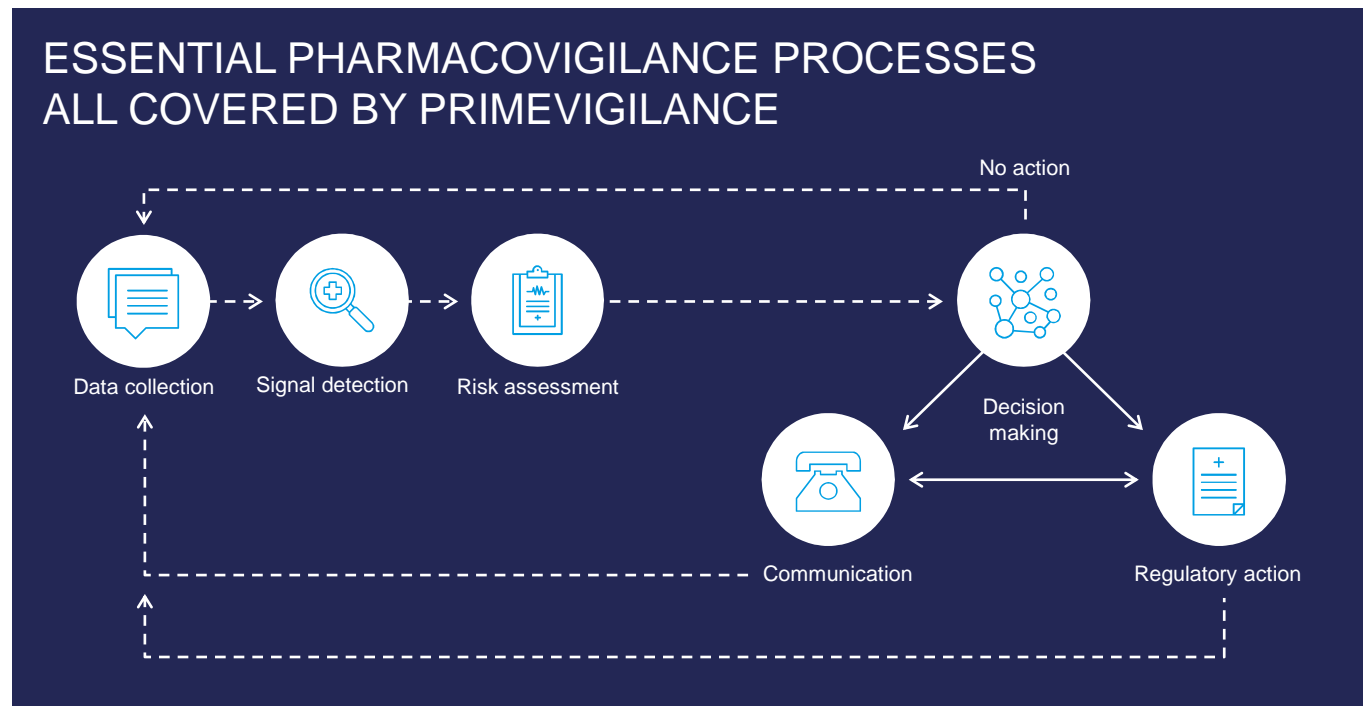
countries

PV:

Ensuring drugs get on the market quicker & stay there, even if benefit-risk profile is challenged by regulators.

Medical Information:

Multi-lingual call centres for enquiries of healthcare professionals, receipt of safety information and product quality complaints, other customer-specific services



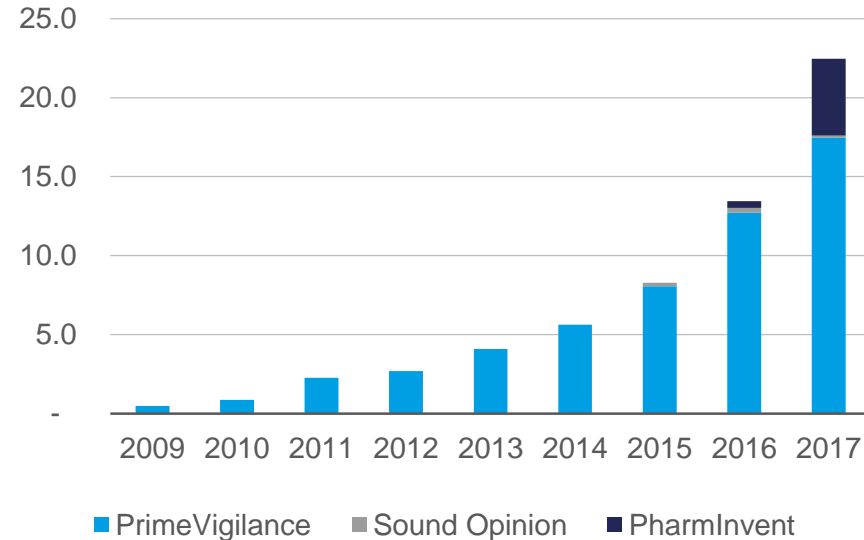
PHARMACOVIGILANCE SERVICES

Transitioning from small to medium size now, global leader by 2020



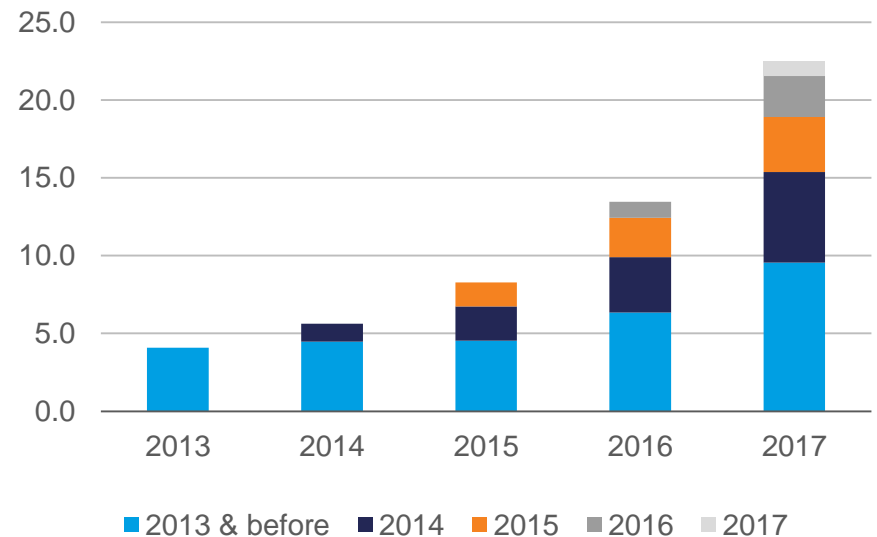
Consistent growth

Revenues (£m)



Exceptional client retention

Revenues by customer cohort (£m)



CLINICAL RESEARCH SERVICES

Efficient management and control of complex trial protocols

In its **Clinical Research Services** division, Ergomed undertakes on behalf of our clients all facets of clinical trial management and execution from Phase I to IV.

£9.8 m

Net service revenue

600

Studies (in 20 years)

100+

Active clients

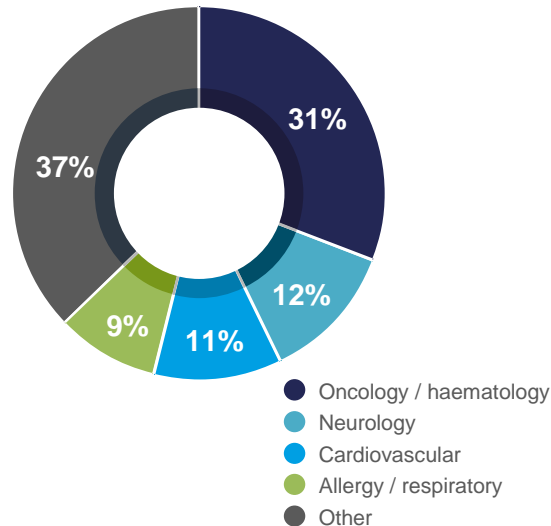
125,000

Patients studied (in 20 yrs)

Clinical trials in

55 countries

Therapeutic Area Expertise



**Effective patient recruitment
to reduce time & cost of
clinical trials**

Focusing on patient recruitment with efficient management and control of complex trial protocols



**Study Physician
Team**

Peer-to-peer support
Develops best practice
across treatment centres
Provides expertise for
particular study designs



**Site Management
Team**

Enhanced recruitment
Increased retention
More evaluable patients



**Hospital
Investigator**
Nurses / Site Staff

CLINICAL RESEARCH SERVICES

Focus: global leadership in Orphan Drug development

Orphan Drug trials are complicated by the nature and types of therapy and **patient recruitment**.

Specialist knowledge combined with tailored recruitment and **site management** required for optimal outcomes.

ORPHAN DRUG MARKET

21%
of all Rx

11%
p.a. growth

\$200bn
by 2020

30m
people suffer from orphan disease

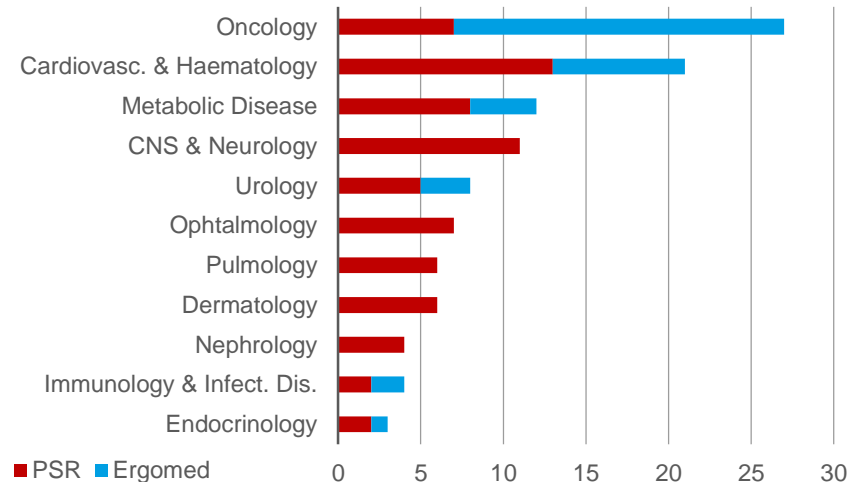
GROWTH DRIVERS

- ✓ Personalised medicine
- ✓ Regulatory framework
- ✓ Speed to market
- ✓ Exclusivity
- ✓ Pricing



- Leading Orphan Drug CRO in Europe
- Acquired Oct 2017 for up to €5.7m
- Based in The Netherlands, 32 employees
- Experience in ~100 orphan trials

Full Rare Disease Experience per Therapeutic Area



DRUG DEVELOPMENT UPDATE

Convinced of clinical success of wholly-owned products

PROGRAMME

Haemostatix

Peprostat
ReadyFlow



ASARINA
PHARMA

Sepranolone /
PMDD



STATUS UPDATE

- Limited investments ahead of Phase III trial whilst pursuing further development through co-investors and/or licensees of the individual products
- Market entry planned for as early as 2021

- Patient recruitment for Phase IIb study underway
- IPO announced for September 2018 – Ergomed investment was converted into shares (£0.5 m)

> Other co-development programmes are actively managed - report on progress in due course

Allergy Therapeutics^{PLC}

Æterna Zentaris

CEL·SCI

ferrer

Modus

STRATEGY FOR ACCELERATED GROWTH

STRONGER 2ND HALF AND PROFITABILITY IN 2019 AND BEYOND

- Re-focus of strategy shows promise for future in key-areas
 - scale of pharmacovigilance opportunities and the number of orphan drug development opportunities
 - Strong confidence in growing the market
 - Management actions implemented to secure profitability improvements
-
- Continue to build out global infrastructure
 - Continue to add specialist skills
 - Goal is global leadership in:
 - Pharmacovigilance
 - Orphan Drug development
-
- Optimise Haemostatix value
-



APPENDIX

ABBREVIATED PROFIT AND LOSS ACCOUNT

Unaudited (Figures in £ millions, unless otherwise stated)	1 st Half 2018	Restated 1 st Half 2017
Total Revenue	25.3	22.9
Cost of Sales	(13.2)	(10.7)
Reimbursable expenses	(3.5)	(3.4)
Gross Profit	8.6	8.8
Administrative and Other Expenses	(10.3)	(7.0)
Research & Development	(0.9)	(1.1)
Other operating income	0.0	0.0
Operating (Loss) / Profit	(2.5)	0.7
Finance Costs & Other Income	(0.3)	(0.2)
(Loss) / Profit Before Taxation	(2.8)	0.5
Taxation	(0.1)	(0.0)
(Loss) / Profit After Taxation	(2.8)	0.5
Adjusted EBITDA (after exceptional and other items)	(0.4)	1.8
Exceptional Items	(0.4)	0.0
(Loss) / Earnings Per Share (pence) ³	(6.6)p	1.2p

Adjustments are made to EPS for amortisation of acquired fair valued intangible assets, share-based payment charge, deferred consideration for acquisitions relating to post acquisition remuneration, acquisition costs and exceptional items.

ABBREVIATED CASH FLOW

Unaudited (Figures in £ millions, unless otherwise stated)	1 st Half 2018	1 st Half 2017
Operating (Loss) / Profit	(2.5)	0.7
Add: Depreciation & Amortisation	1.2	0.8
EBITDA	(1.3)	1.5
FX and Other Non Cash items	0.1	(0.1)
(Increase)/Decrease in Working Capital	2.6	(2.5)
Net Cash Inflow / (Outflow) from Operations	1.4	(1.1)
Taxation	0.4	(0.2)
Investing Activities	(1.3)	(0.7)
Financing Activities	3.7	(0.0)
Increase / (Decrease) in Cash	4.2	(2.0)
Closing Cash Balance	7.4	2.4

ABBREVIATED BALANCE SHEET

Figures in £ millions, unless otherwise stated	Unaudited 30 Jun 2018	Restated Unaudited* 30 Jun 2017	Audited 31 Dec 2017
Non-current Assets	38.7	35.3	38.9
Current Assets	22.2	19.7	23.0
Current Liabilities	(11.5)	(8.3)	(13.9)
Non-current Liabilities	(13.3)	(11.3)	(13.2)
Total Net Assets	36.0	35.4	34.8
Total Equity	36.0	35.4	34.8